

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

December 2, 2020

6:30 P.M.

VIA WEBEX

VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

NON-VOTING MEMBERS PRESENT: John Flannery, Michael Israel, Martin Rogowsky, Michael Rosenblut

**STAFF PRESENT: Julie Switzer, EVP, General Counsel
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP, Chief Administrative Officer
Marc Chasin, M.D., CHIO
Anthony Costello, SVP, Professional Support Services
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, EVP, Financial Planning
Paula Fessler, Chief Nursing Executive
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Jordy Rabinowitz, SVP, Human Resources
Josh Ratner, SVP, Strategic Planning**

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, ADDITIONAL PRIVILEGES, CATEGORY OF STAFF CHANGES, REAPPOINTMENTS AND A BYLAWS CHANGE. MS. GEVERTZ MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Ms. Bennorth informed the Board that WMC has representation on two new GNYHA and HANYS workgroups regarding equity and diversity. In addition, WMC also has representation on the new Westchester DA's Victims' Support and Advocacy transition team committee.

Ms. Bennorth informed the Board that WMCHHealth's Post-COVID Recovery Program is up and running and its digital program is starting to get traction.

Ms. Bennorth advised that WMCHHealth's Virtual Benefit raised \$1.6 million. She stated that the benefit had 1200 visitors join the live event, with 618 households viewing from across 35 states. Ms. Bennorth advised that post-event participation had over 1200 visitors from over 30 states.

Mr. Hochberg commended Ms. Bennorth and her team on the success of the virtual benefit during the pandemic.

Ms. Bennorth informed the Board of the 2020 Toy Drive/Registry for the Maria Fareri Children's Hospital ("MFCH"). She stated that the program has expanded to the Family Resource Center, SAAVE, the Care Giver Center and Behavioral Health.

Mr. Tulis informed the Board that, once again, WMCHHealth is a sponsor of the Winter Wonderland at the Kensico Dam Plaza. He stated that over 16,000 tickets have been sold to date, with the Network receiving great press coverage.

Ms. Bennorth stated that upon completion of their Winter Wonderland tour, many viewers have donated money to the MFCH.

Mr. Costello presented a slide show of ongoing construction projects. He reminded the Board that WMC took advantage of its low census on 4 South in the main tower earlier this year, and completely demolished and abated the existing unit, which consisted of 22 patient rooms. He stated that the unit will be reopened for patients next week. Mr. Costello advised that 100% of the work was performed by the in-house construction team.

Mr. Costello showed images of the Ambulatory Care Pavilion's ("ACP") 6th floor patient room expansion into the main tower project. He stated that floors 4-6 are completed, and the 7th floor should be completed by the end of the year, creating an additional 48 private patient rooms.

Mr. Costello showed images of the 1st floor of the ACP where Walgreens is located. He stated that Walgreens is in its final stages of logistics. Mr. Costello stated that Walgreen's will be opened this month and they are already delivering medications to the patient's bedside at discharge.

Mr. Costello advised that the vacant space adjacent to Walgreens may soon be occupied by a pizza and gelato vendor, which will provide more options to staff and visitors.

Mr. Costello showed images of the 4th floor of the ACP and stated this will be home to WMC's Neuro/Ortho Spine Center. He stated that he anticipates the Center opening in the first quarter of 2021.

Mr. Costello showed images of the Mary's Avenue construction project at HealthAlliance ("HA"). He stated that structural steel columns will start to be installed in January, 2021. Mr. Costello advised that the project is anticipated to be completed by the end of the 1st quarter of 2022.

Mr. Costello informed the Board that WMC was invited to participate on a call with the County Executive and other Westchester hospitals to discuss how to meet the needs for COVID testing in the orange and red zones of Westchester County. He stated that WMC was the only hospital invited to partner with the county on this initiative.

Mr. Costello informed the Board of the following updates at MHRH:

- A kick-off meeting was held today for the design planning for Maria Fareri Children's Hospital Healthcare Services in-house expansion;
- OR efficiency assessment continues with emphasis on GI/endo growth;
- Environmental enhancements continue on Physical Rehab, Chemical Dependency Rehab and 4 Spellman Behavioral Health Unit; and
- Imaging equipment upgrades in process – Cardiac Cath, MRI, CT, and IR.

Mr. Costello informed the Board that physician recruitment at MHRH continues.

Mr. Costello advised that MHRH continues to work closely with Marist College and Vassar College on their COVID surveillance and contact testing of staff and students.

Dr. Doyle, Executive Director of HealthAlliance, informed the Board of the following:

Clinical updates:

- Cath Lab RN and Tech training at WMC and Charity continues;
- DNV Mock Survey;
- Paragon Upgrade;
- Mountainside Residential Care Center remains COVID free;
- Volume recovery
 - OR at pre-COVID levels;
 - Imaging and Outpatient testing at 90-95%, adding additional capacity on weekends;
 - ED and inpatient at 75% - 80% pre-COVID volume.

Behavioral Health:

- 60% of Psychiatry treat and release. 90% of admissions at WMCHHealth Network;
- 75% Substance Use treat and release. 70% of admissions at Broadway;
- Elected Official circuit: meet and brief local elected officials on WMC, HA and BH.

Kingston COVID-19 Testing Site:

- Daily tests average 90+;
- Daily, Monday-Friday, 9-12 a.m.;
- Winter facility to be set up December 4th in partnership with the County.

Surveys and Certifications:

- Continues DNV Survey readiness.

Dr. Doyle informed the Board of the following community engagement activities:

- Catholic Charities;
- Ulster County Legislature Chair;
- County Executive Patrick Ryan;
- Spotlight on Ulster County Regional Chamber of Commerce radio show;
- Margaretville job fair; and
- Town supervisor update meetings.

Dr. Leahy, CEO of Bon Secours Charity Health System, advised the Board that Good Samaritan Hospital ("GSH") currently has 24 COVID-19 positive inpatients, there are 2 at St. Anthony's Community Hospital ("SACH") and 4 at Bon Secours Community Hospital ("BSCH"). She stated that the patient acuity does not seem to be as high as it was back in April, 2020.

Dr. Leahy advised that the ORs are running at 90% - 95% of pre-COVID volumes, physician practices are better than 95% of pre-COVID levels, and the ED remains below budgeted volume, with primarily treat and release patients.

Dr. Leahy stated that COVID testing continues in collaboration with the state in the yellow zones, and the previous red zones are now yellow. She advised that Charity continues to work with the county and school districts. Dr. Leahy stated that in order for schools to remain open in the yellow zones, 20% of the school's staff and students must be tested every other week.

Dr. Leahy advised that the medical group continues its expansion efforts with the hiring of an interventional cardiologist to improve its reach in Orange County, as well as a neurologist, and a behavioral health physician.

Dr. Leahy stated that work continues on Charity's medical village project.

Dr. Leahy advised that Sacred Heart University of CT ("Sacred Heart"), recognized GSH as the Clinical Site of the Year. She stated that GSH has a PA program with Sacred Heart and those students voted and chose GSH.

Dr. Leahy informed the Board that the Bon Secours Medical Group was a recipient of the Million Hearts award. She stated this was for the group's work in hypertension control of its patients.

Dr. Gewitz informed the Board that there is a new face of COVID-19 with the childhood behavioral health impact. He stated that recently there was the largest increase in attempted suicide amongst children and young teens, with almost forty cases reported in the last few weeks. Dr. Gewitz advised that the majority of the pediatric patients have had to be housed in the MFCH, as opposed to the behavioral health unit, due to complications of ingestions.

Dr. Gewitz informed the Board that the Blue Lights holiday tradition will take place this year on December 21, 2020.

Dr. Gewitz informed the Board of the continued success of the pediatric Neurosciences program with fifteen children having undergone complex neurosurgical procedures as part of its new epilepsy evaluation and treatment program.

Dr. Garrick informed the Board that WMC's new Orthopedic/Neuroscience Center is a wonderful collaboration of two specialties, and stated a physician was recruited from Montefiore to help continue the process.

Dr. Garrick advised that a new Chair of Pathology has been chosen and stated that he will continue at WMC as a Vice Director.

Dr. Garrick stated that WMC is narrowing down the recruitments for the Directors of Neurology and Radiation Medicine.

Dr. Garrick updated the Board on the Network-wide Credentialing system. She stated that Dr. Frishman reported that the entire Departments of Cardiology and Medicine were successfully credentialed using this platform.

REPORT OF THE COMMITTEES

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon, prior to the Board meeting.

Mr. Tulis advised that the Committee approved the minutes from November 4, 2020 and moved into executive session.

PERSONNEL AND COMPENSATION COMMITTEE

Mr. Hochberg, Chair, Personnel and Compensation Committee, stated that the Committee met on November 10, 2020.

Mr. Hochberg reported that the primary purpose of the meeting was to review the CEO's 2019 Goals and Accomplishments. He stated that the Committee was pleased with the accomplishments of those goals, and approved the payment of the 2019 contractual bonuses for Mr. Israel and Mr. Brudnicki.

STRATEGIC PLANNING COMMITTEE

Mr. Shroff, Chair, Strategic Planning Committee, stated that the Board held a retreat on November 19, 2020.

Mr. Shroff stated that WMCHHealth wrapped up a successful 2016-2020 five year strategic plan, and has prepared its 2021-2025 Strategic Plan, which the Committee recommends to the Board for its approval.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE 2021-2025 STRATEGIC PLAN. MR. SHROFF MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

Mr. Shroff advised that WMC has revised its Vision Statement to reflect WMCHHealth Network, and the Committee has recommended its approval to the Board.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE WMCHHEALTH'S REVISED MISSION STATEMENT. MR. WISHNIE MOTIONED, SECONDED BY MS. GEVERTZ. THE MOTION CARRIED UNANIMOUSLY.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on November 6, 2020.

Ms. Gevertz advised the Board that Dr. Garrick reviewed the report of the Quality and Safety Committee meeting of September 10, 2020. She highlighted the following reports: Ambulatory Committee, Dental Medicine, MyCare Update, Nursing Quality Council, Occupational Health and Integrated Disability. Dr. Garrick also reviewed the QA/PI reports submitted by Emergency Medicine, Environment of Care Council, Infection Control and Surgery.

Ms. Gevertz advised the Board that the Committee received a presentation on the Department of Medicine by Dr. Becker. He presented the details of the Department's QA-PI Committee activities, and highlighted the following:

- Short term goals for 2019-2020 – Improvements in the transfer process, ICU documentation on sedation and performance, discharge process, chart delinquencies and communication;
- Nursing leadership's participation in the QA/PI Committee produced great results;
- Internal Medicine transfer volume and process – improvements in response time between request and acceptance;
- Documentation of sedation (RASS) level – compliance data for each ICU presented and there has been improvement; and
- Mitigation of risk through telemedicine.

Ms. Gevertz informed the Board that the Committee received a presentation on Oncology from Dr. Cairo. He discussed the following:

- The Cancer program is a multi-site and a multi-disciplinary care team;
- The program's over-arching goals;
- Focus areas of Quality Improvement – reducing infections, transition to computerized chemotherapy ordering, Tumor Board activities, influenza vaccination of at risk pediatric patients, and therapy for COVID-19 patients;
- Reduction in CLASBI and opportunistic infections;
- The transition to computerized chemotherapy ordering using the Cerner EMR – 200 chemotherapy supportive order sets were built and Chemotherapy Powerplans developed; and
- Commission on Cancer Quality Measures presented and discussed.

Ms. Gevertz stated that Ms. McFarlane provided the regulatory report for the Committee.

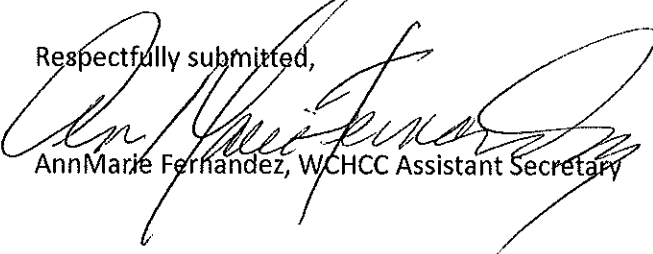
NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE DECEMBER 2, 2020, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. GARRICK MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,


AnnMarie Fernandez, WCHCC Assistant Secretary